ANNEX A

# Funding Methodology Working Discussion

February 11, 2014

**DFNA** Director Meeting

## Objectives

- Review of Outcomes from Dec. 10
- Validate what we heard
- Answer outstanding questions
- Determine a path forward (Building a Business Case)

	2006 FNCFS Formula	Considerations/WhatWe Heard/Assumptions	Recommendation
Board of 1 directors	\$50,000	Maintain at same level	\$50,000
Secretary 4/Receptionist	\$36,000	Maintain at same level	\$36,000
Evaluation 6 (Footnote 1)		Evaluation funding funded every 3 years in the amount of \$30,600 as a fixed amount.	
8 Insurance	\$24,000	Maintain at same level	\$24,000

	2006 FNCFS Formula	Considerations/WhatWe Heard/Assumptions	Recommendation
Admin		Calculated at 15% of total salary	
overhead 12 (rent, IT etc)		and off-hour emergency service. Standard federal practice.	15%
12 (1011), 11 000)		Calculated at 20% of total salary.	15/0
Benefits		As per prior departmental	
13 (@20%)	20%	decision.	20%
Off House		Calculated at 5% of direct delivery staff (Foster Care Workers, Case Managers, Family	
Off-Hour		Enhancement Workers)	
emergency 15 service		May be impacted by additional Intake/Investigators.	5%

	2006 FNCFS Formula	Considerations/WhatWe Heard/Assumptions	Recommendation
16 Supervisors	1 for every 6 delivery staff	Maintain at same level	1 for every 6 delivery staff
17 Support staff	1 for every 3 supervisors and direct delivery staff	Maintain at same level	1 for every 3 supervisors and direct delivery staff

	2006 FNCFS Formula	Considerations/WhatWe Heard/Assumptions	Recommendation
Foster care workers / permanency 20 workers	1 for every 30 children in care	Maintain at same level	1 for every 30 children in care
Foster care trainer / Recruit support / Placement			
21 resource	1 per Agency	Maintain at same level	1 per Agency

	2006 FNCFS Formula	Considerations/WhatWe Heard/Assumptions	Recommendation
<u> </u>	1 for every 20 children in care	Maintain at same level	1 for every 20 children in care
Family enhancement	1 for every 20 multiple problem	Maintain at same level	1 for every 20 multiple problem families

	2006 FNCFS Formula	Considerations/WhatWe Heard/Assumptions	Recommendation
Travel for 25 service staff		Calculated at \$10,000 per front- line staff and Director	\$10,000
Resource 18 training	\$0	Maintain at same level	\$0

	2006 FNCFS Formula	Considerations/WhatWe Heard/Assumptions	Recommendation
7Audit		Increase to \$15,000 per Agency. Estimated additional impact \$110,500	\$15,000
9 Legal		Increase to \$50,000 per Agency. Estimated additional impact \$510,000	\$50,000

	2006 FNCFS Formula	Considerations/WhatWe Heard/Assumptions	Recommendation
Ongoing 14 training	\$2,000	Calculated at \$2,000 per funded position. Estimated additional impact \$1.2M. (based on 403 positions)	\$5,000
Ongoing 19 development		Discussed to include \$20,000 per Agency for ongoing policy development and review. Estimated additional impact \$340,000	\$20,000

	2006 FNCFS Formula	Considerations/WhatWe Heard/Assumptions	Recommendation
Service purchase @\$100/child	\$100/child population	Discussed to increase to \$200/child population. Estimated total impact <b>\$2.4M</b>	\$200/child population

## Salaries

	2006 FNCFS Formula	Considerations/WhatWe Heard/Assumptions	Recommendation
	Currently	Adjust to reflect 19% increase in provincial average salaries since 2006.	
- Front Line	based on	Estimated total impact salary	
- Supervisors	2006 average	(\$3.5M), admin overhead	
- Support	provincial	(\$519K), and benefits (\$692K) =	Adjust to reflect 19%
Worker	salary	\$4.7M	increase

## Salaries

		2006 FNCFS Formula	Considerations/WhatWe Heard/Assumptions	Recommendation
			Proposed to increase to \$127,828 based on top-end senior manager in Alberta Government. Estimated financial impact	
2	Director	\$77,000	\$864K.	\$127,828

## Salaries

	2006 FNCFS Formula	Considerations/WhatWe Heard/Assumptions	Recommendation
NEW: Associate Director /Business Manager		Proposed addditional position, 1 per Agency. Salary at \$102,740 based on topend manager in Alberta Government. Estimated financial impact \$1.7M	

#### Human Resources Function

	2006 FNCFS Formula	Considerations/WhatWe Heard/Assumptions	Recommendation
	400.000	Revise 1 fixed position from HR Staff to HR Manager. Salary \$83,964 based on Provincial ALIS Wage Indicator Estimated total impact on salary (\$760K), admin overhead (\$114K), and benefits (\$152K) =	
3 HR Staff	\$39,300	\$1.0M	\$83,964

#### Human Resources Function

		2006 FNCFS Formula	Considerations/WhatWe Heard/Assumptions	Recommendation
V	IEW: ⁄ariable HR upport		Variable based on total staffing composition, less than 15 staff, only HR Manager position above 15 staff then 1:15 staff ratio applied. Salary \$55,000 based ALIS Wage Indicator. Estimated total impact salary (\$3.4M), admin (\$512K), and benefits (\$682K) = \$4.6M (based on 62 positions)	

#### Finance Function

	2006 FNCFS Formula	Considerations/WhatWe Heard/Assumptions	Recommendation
Financia		Revised 1 fixed position per Agency from Financial Support to Financial Manager. Salary \$87,061 based on ALIS Wage Indicator. Esitmated total impact on salary (\$613K), admin (\$92K), and	
5 support	\$51,000	Obenefits (\$123K) = <b>\$828K</b> .	\$87,061

#### Finance Function

	2006 FNCFS Formula	Considerations/WhatWe Heard/Assumptions	Recommendation
NEW: Variable Financial Support		Variable based on child population; less than 1500 child population = 1 worker, 1500-2999 = 2 workers, 3000 or greater = 3 positions ALIS Midpoint for Accounting and Related Clerks. Estimated impact on salary (\$998K), admin (\$150K), and benefits (\$200K) = \$1.35M (based on 23 positions)	

#### Finance Function

	2006 FNCFS Formula	Considerations/WhatWe Heard/Assumptions	Recommendation
Local committees @\$2,000/ban 10 d	\$0		
Elders committees	, , , , , , , , , , , , , , , , , , ,		
of 1 per agency, 4-5		Revised to Family Group Conferencing/Restorative	
members, 4		Circles/Elders@\$1000 per	
meetings per year @600		member per year. Allocation and or calculation of	
per member 11 per year FOR BISOUSSION PURPO		allocation was not finalized at December 10, 2013 meeting	More discussion required

TO BE DISCUSSED AT DFNA DIRECTORS' MEETING FEB. 10-11, 2014

# Front End Support

	2006 FNCFS Formula	Considerations/WhatWe Heard/Assumptions	Recommendation
NEW/: Intolco		Discussion around 1 worker for each 6 children in care. Estimated impact on salary (\$19.2M), admin (\$2.9M), and benefits (\$3.8M) = \$25.9M	Moro discussion
NEW: Intake		(based on 278 positions)	More discussion
/Investigator		Requires more discussion.	required

<sup>\*</sup> Note that "compound variables" may increase the financial impact.

	2006 FNCFS Formula	Considerations/WhatWe Heard/Assumptions	Recommendation
NEW: Adjustment for Potential to be Registered		Discussion to add 5% to the Registered On Reserve 0-18 population to account for PTBR children. Estimated impact \$1.8M.	

# Outstanding

		2006 FNCFS Formula	Considerations/WhatWe Heard/Assumptions	Recommendation
Es	scalator			More discussion required
Pı	Aultiple roblem amilies			More discussion required
Ro	emoteness			More discussion required

# Outstanding

• How does the funding formula reflect the shift from Protection work to Preventative work?